# Boost Manager/Supervisor Productivity by 25% by Reducing Your Reliance on Tribal Knowledge

**Greg DeVore** 





## What we have heard

- Managers and Supervisors spend all day answering questions → Especially from new hires
- They do their "real" work after hours
- This leads to:
  - Poor member service
  - Overwhelmed new hires
  - Burnt out supervisors
  - High new hire turnover
  - An inability to adapt to change

"Seeing a new loan officer close a loan entirely on their own was incredibly exciting!

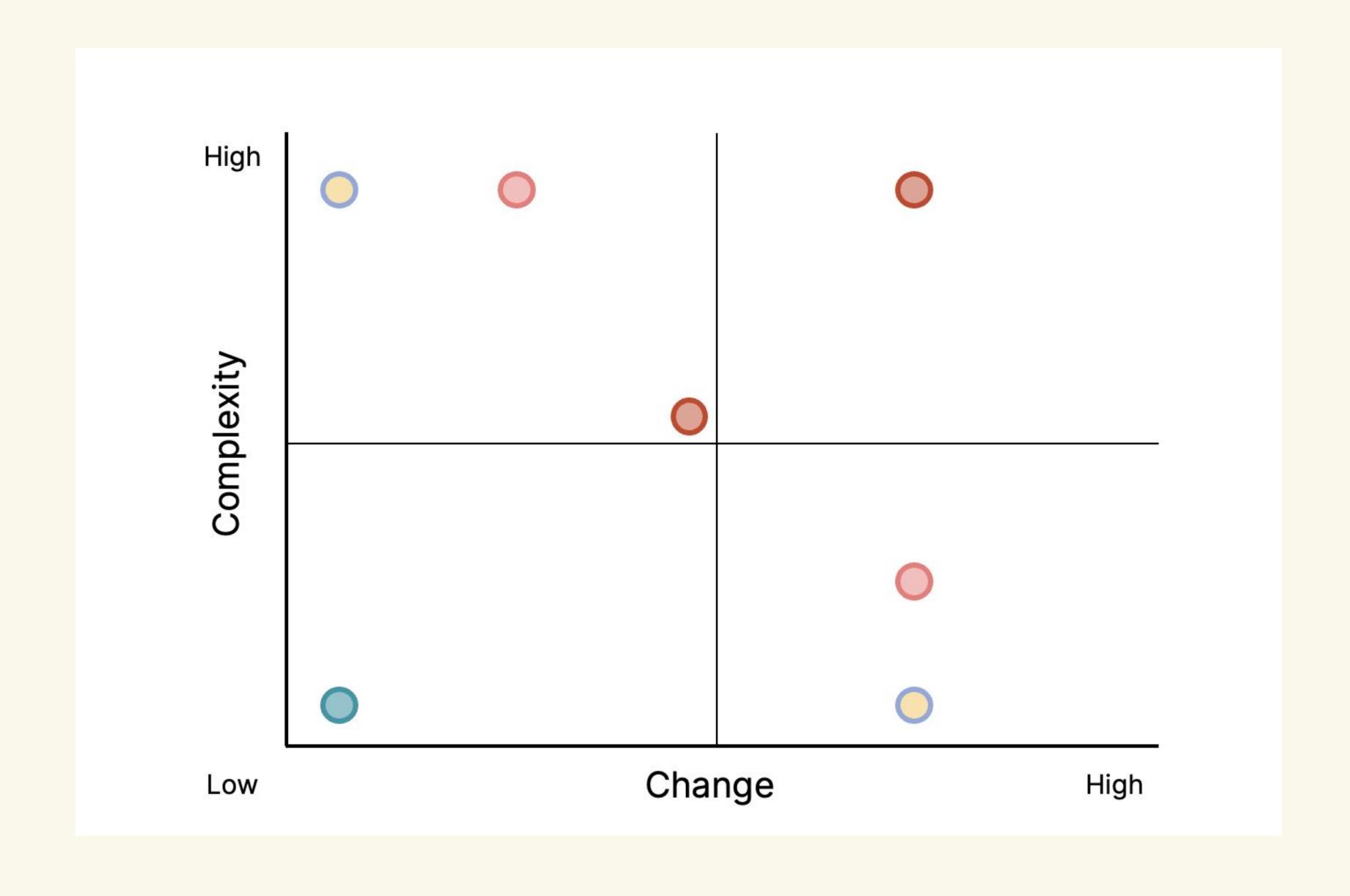
It's a game-changer for branch managers, allowing their teams to work independently and reducing pressure on leadership."

Jill Jones

Desert Rivers Credit Union, Director of Branch Operations

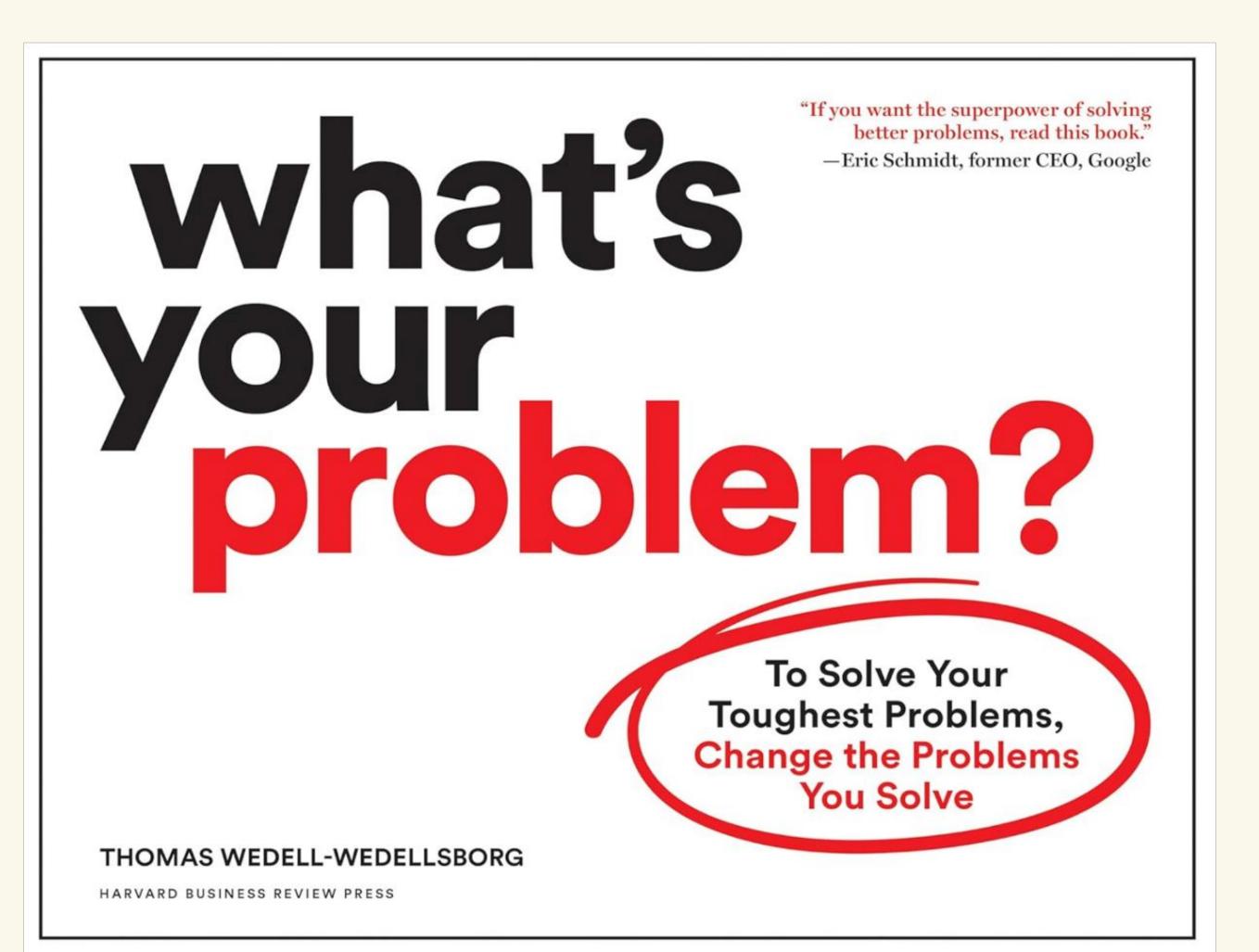
## What's the solution? "Better Training"

#### Why "Better Training" Can Never Work



"The way you frame a problem determines which solutions you come up with.

By shifting the way you see a problem—that is, by reframing it—you can sometimes find radically better solutions."



## It's Not About Training – It's About Knowledge Transfer

#### **Knowledge Ops Maturity Model**

#### **Employee Independence**

#### Tribal

#### Phone a Friend

All knowledge is stuck in people's heads. Training happens through shadowing.

#### Document

#### Phone a Friend

SOPs are created, but people still turn to supervisors and co-workers when they don't know what to do.

#### Guide

#### Use a GPS

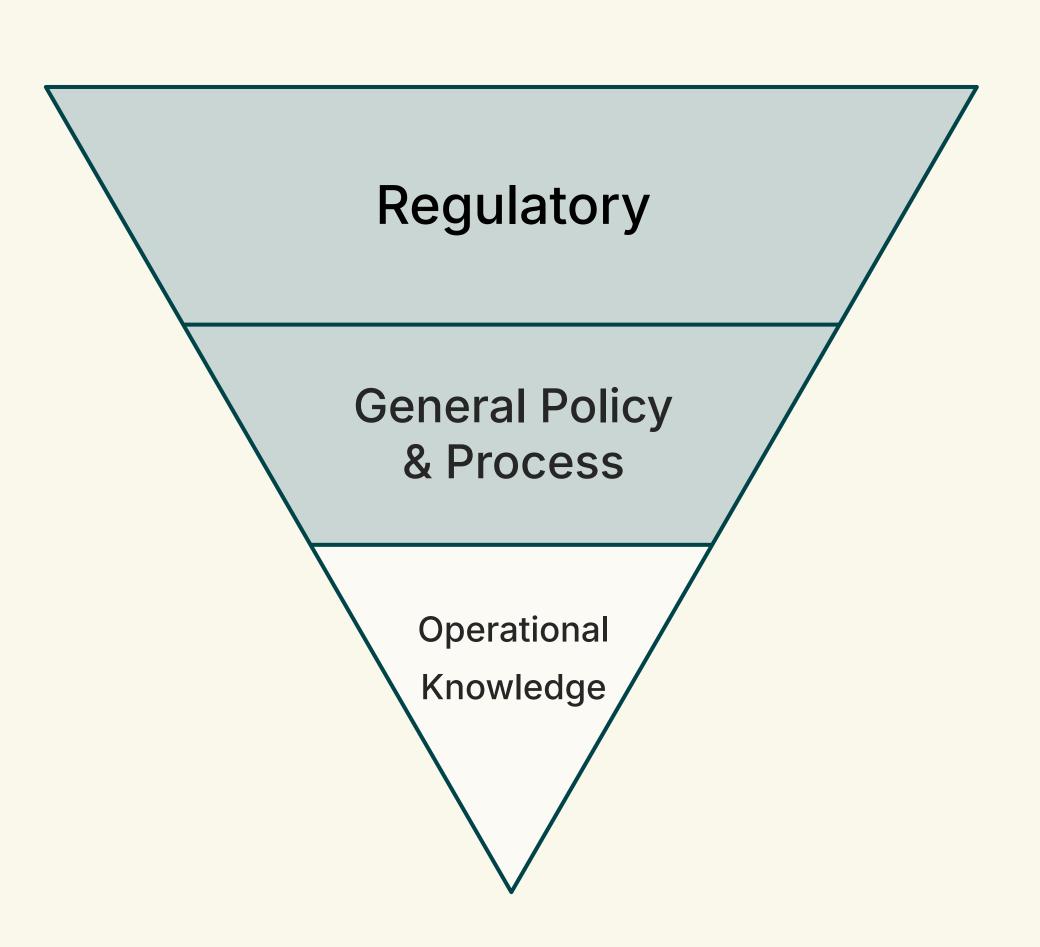
Employees Find & Follow digital guides to work confidently, consistently, and efficiently.

## How do we move up the model? How do we change behaviors?

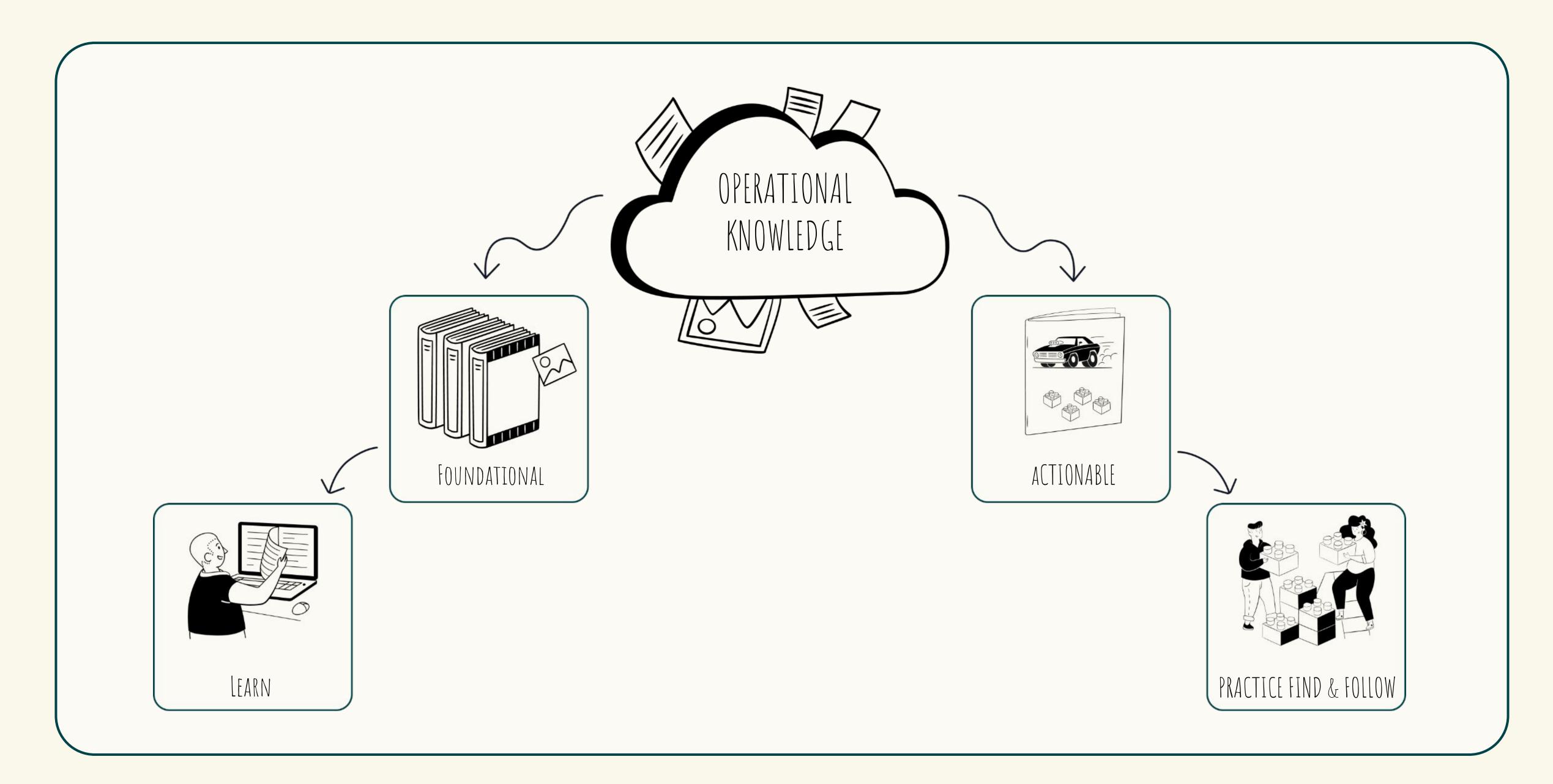
# Find & Follow is a Knowledge Transfer Methodology that helps you move up the model

#### Find & Follow is a Knowledge Transfer methodology that:

- 1. Separates Knowledge (Foundational/Actionable)
- 2. Optimizes (Findable, followable, scannable)
- 3. Trains people to do 1 thing that helps them do 1,000 things



#### Find & Follow is a Knowledge Transfer Methodology



#### The Standard We Need to Meet







#### **Knowledge Ops Maturity Model**

**Cross-training** 

**Change management** 

**Onboarding** 

Tribal

Document

Guide

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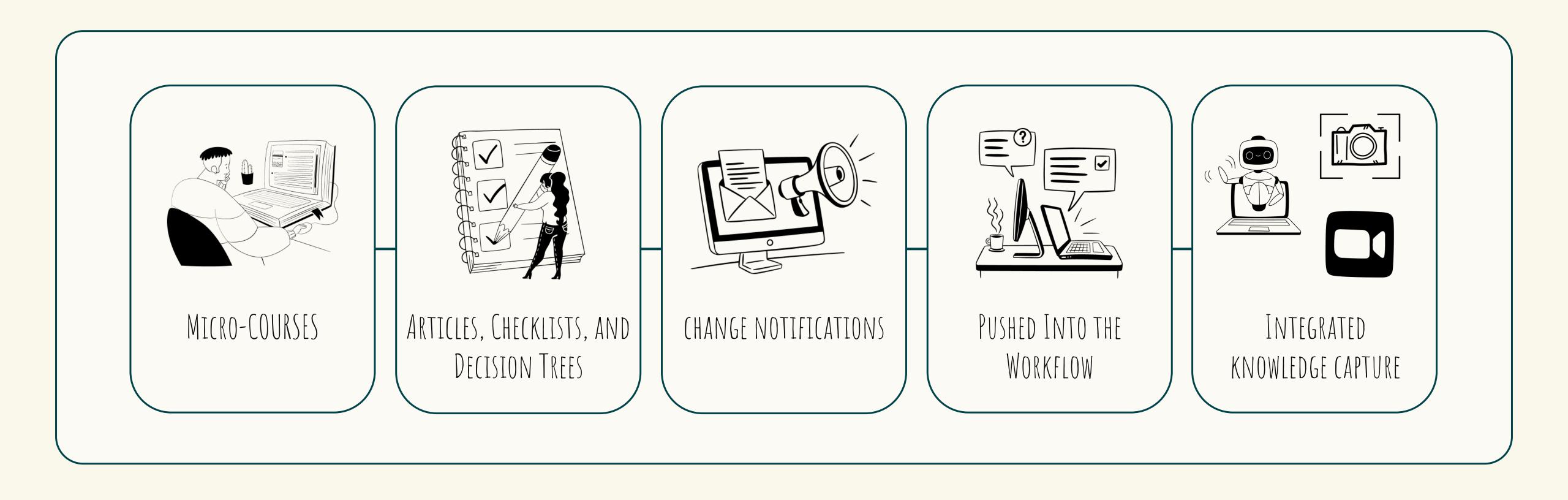
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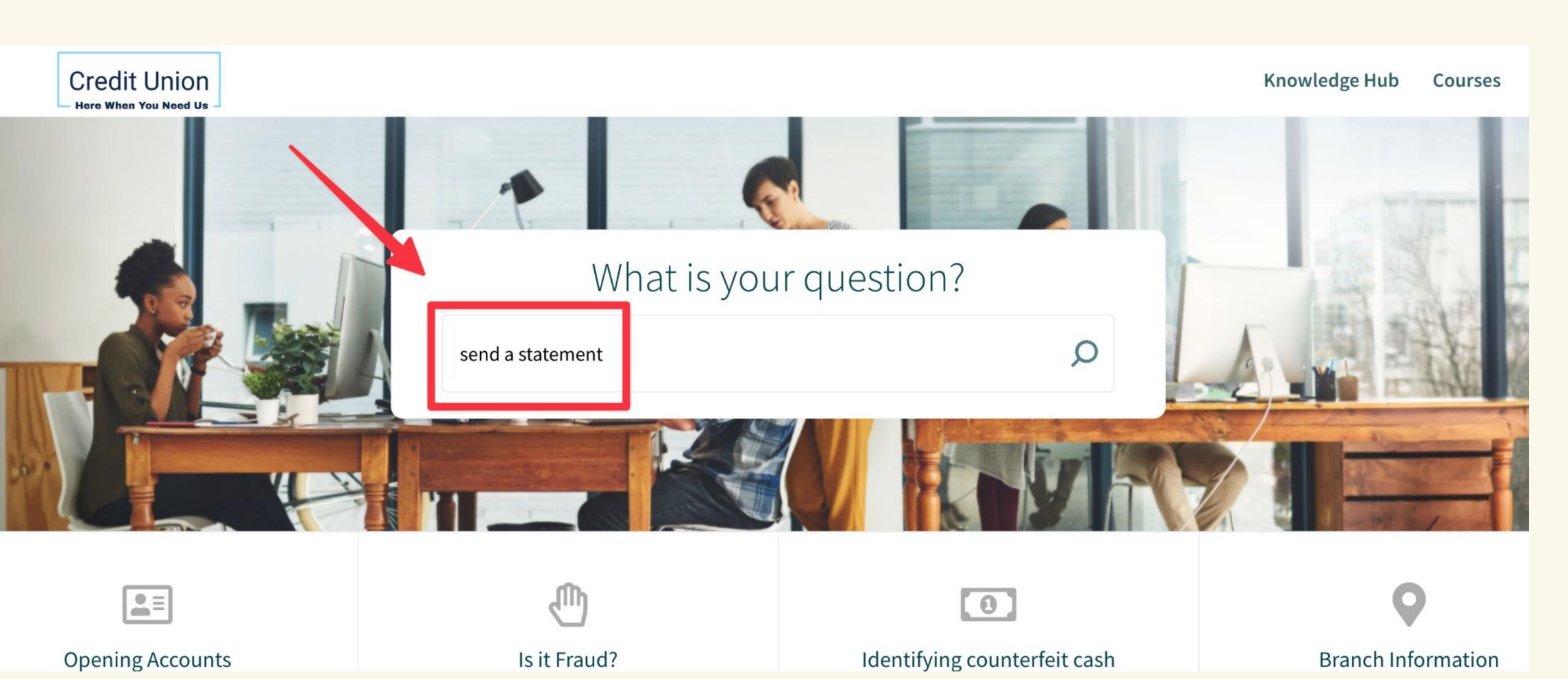
**Employee Independence** 

#### **Knowledge Ops Platform**

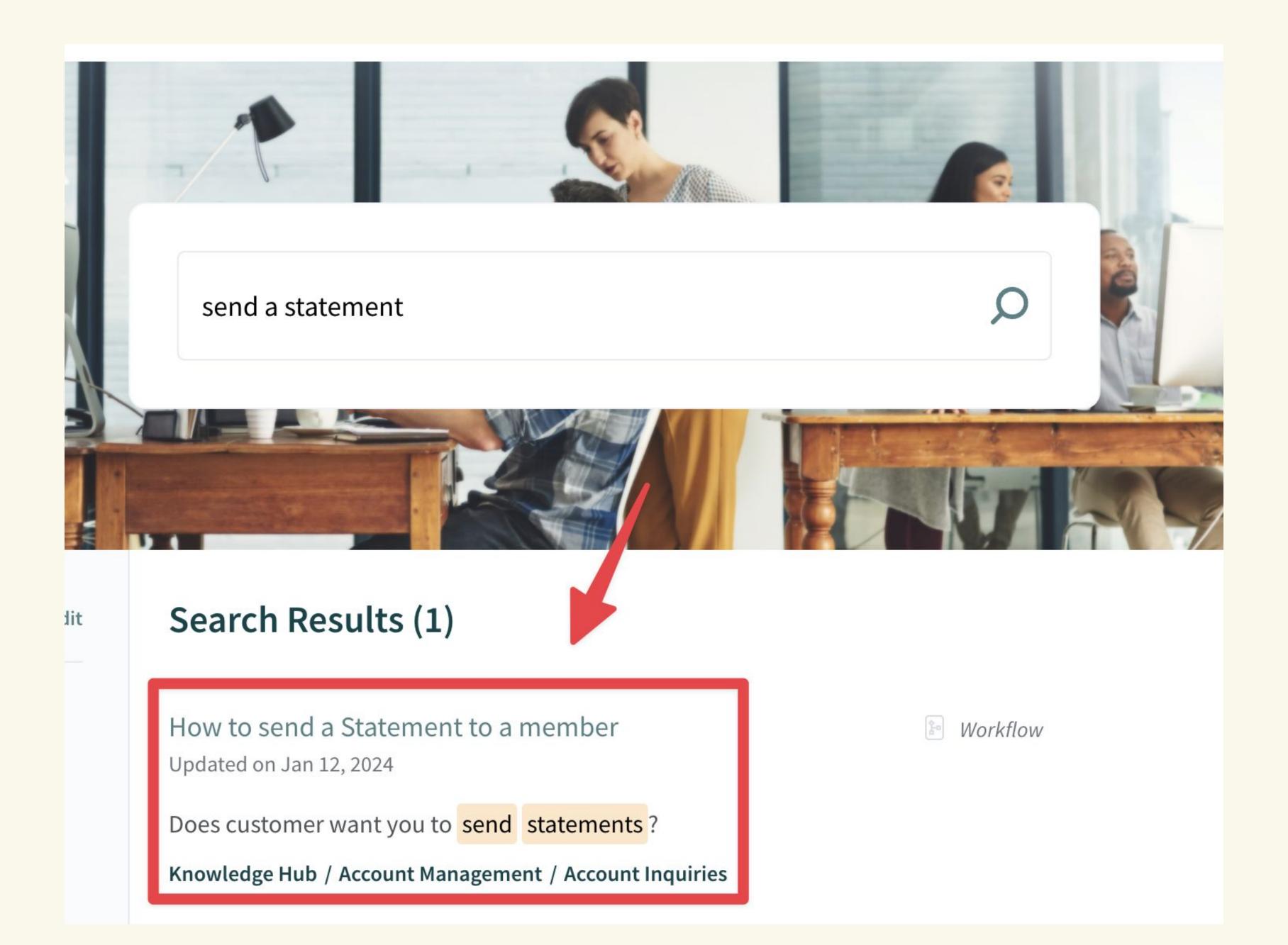
#### Single Source of Truth for Operational Knowledge



#### Search

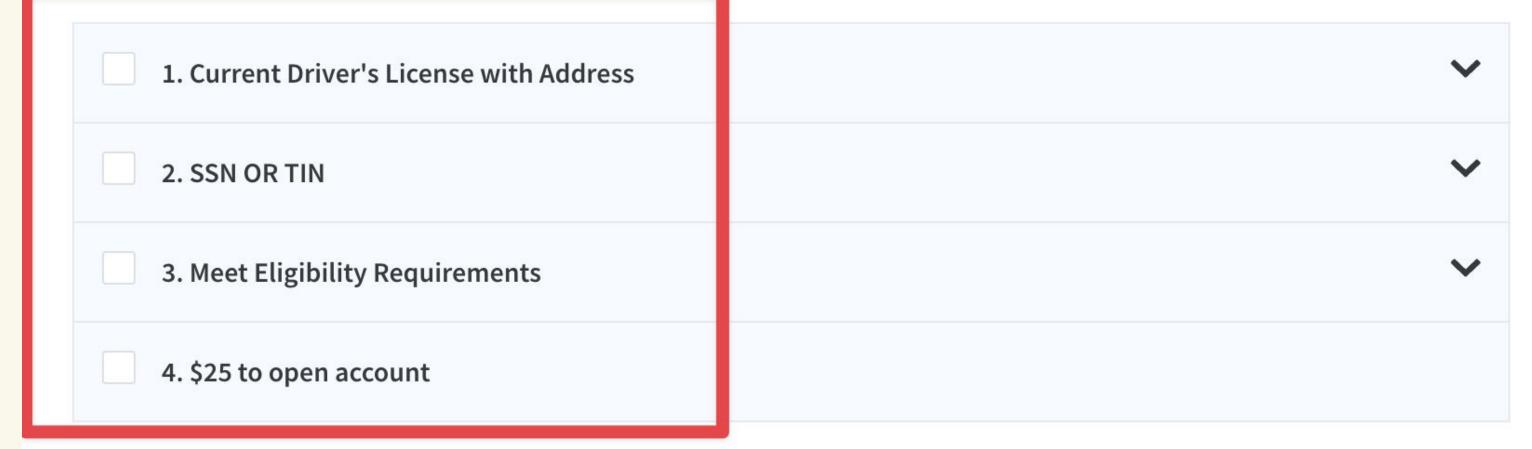


#### Search



Opening a New Account
Updated on Aug 01, 2024

Verify Prospective Member Meets Criteria

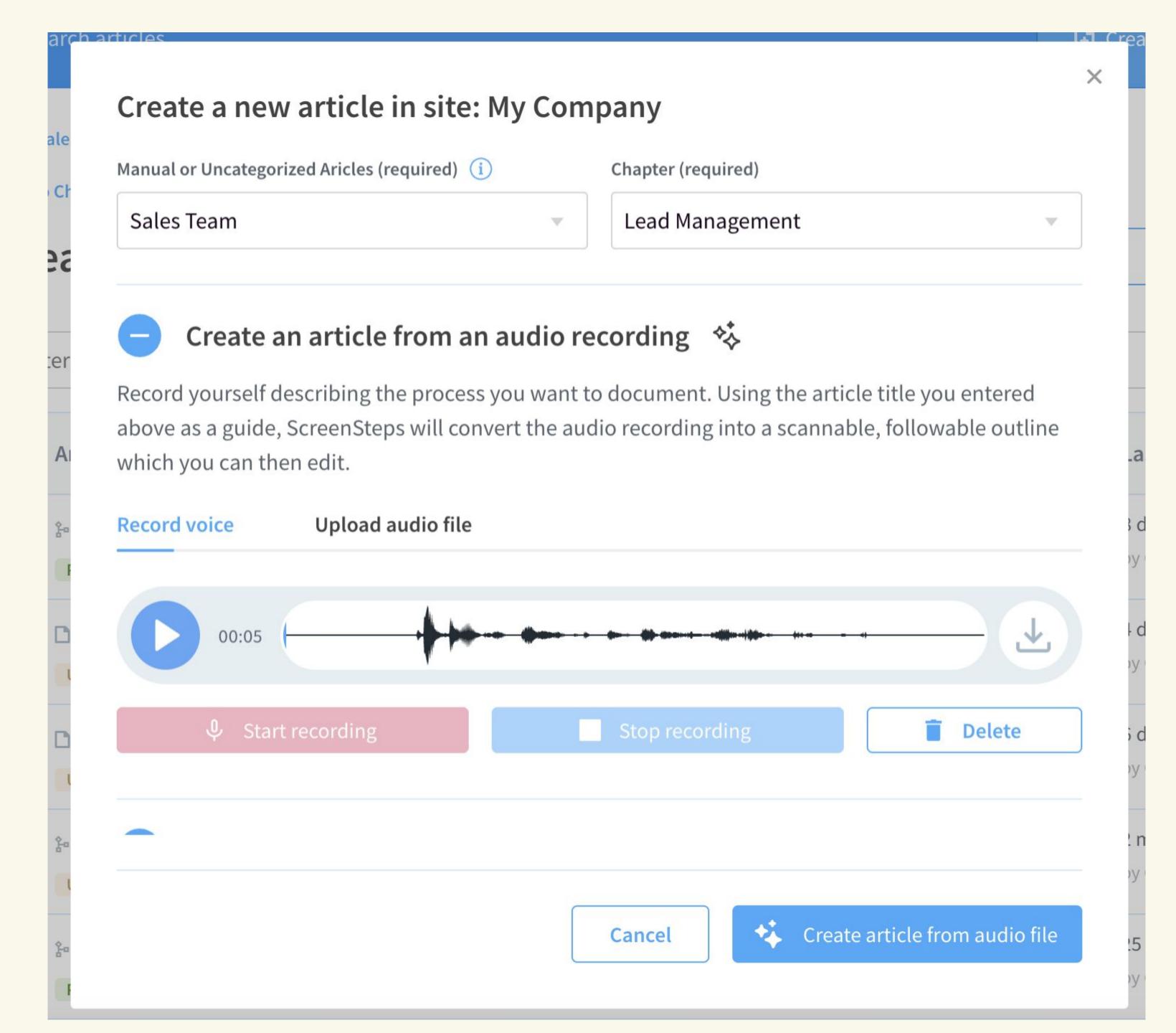


Does Prospective Member Meet the Above Criteria?



## Decision Trees and Checklists for Complex Procedures

### Al Recording of Procedures



#### ❖ Clarify AI Assistant: Create a followable, scannable outline

What question should the outline answer?

Opening an Account

In the field below, enter the instructions you would like to analyze. Using the question you entered above as a guide, the Clarify AI Assistant will convert the text into a scannable, followable outline which you can then edit.

First, verify that the member meets the criteria for a new account. Ensure that they have a current driver's license with an address, that you have their social security number or TIN, taxpayer identification number. Make sure that they meet our eligibility requirements and that they have at least \$25 to open the account. If the member meets the criteria, if the member doesn't meet the criteria, then let them know that because they don't, for whatever reason, meet that criteria, we can't proceed with opening the account. If they do meet the criteria, then we need to complete the CIP. So, perform the following identity verification tasks: Run a credit report or a soft credit check. Check against databases to verify identity and detect potential fraud. Use third-party services to confirm the validity of identification documents.

If they don't pass the CIP, then you have to go check with a manager. If they do pass the CIP, then you can go and check the OFAC. So, navigate to OFAC in the system,

**Create Outline** 

Followable, scannable outline

#### Opening an Account

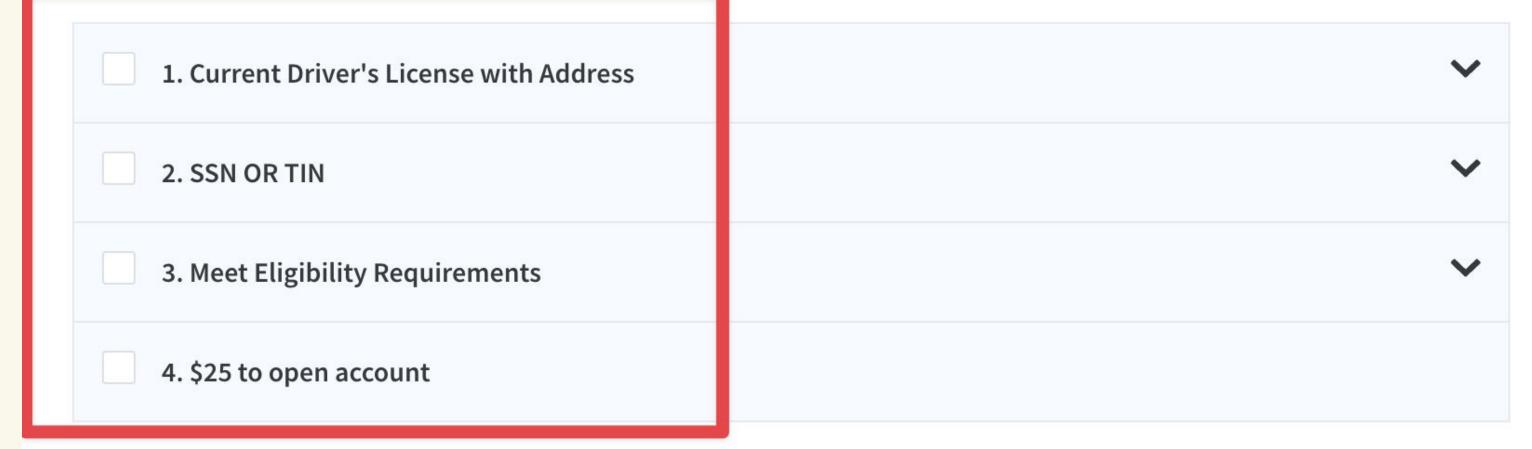
- Verify that the member meets the criteria for a new account:
  - Do they have a current driver's license with an address?
  - Do they have a social security number or TIN (taxpayer identification number)?
  - Do they meet our eligibility requirements?
  - Do they have at least \$25 to open the account?
- Does the member meet the criteria?
  - No: Inform them that they do not meet the criteria and cannot open an account.
  - Yes: Complete the CIP (Customer Identification Program):
    - Run a credit report or a soft credit check.
    - Check against databases to verify identity and detect potential fraud.
    - Use third-party services to confirm the validity of identification documents.
- Does the member pass the CIP?
  - No: Check with a manager.
  - Yes: Check the OFAC (Office of Foreign Assets Control):
    - Navigate to OFAC in the system.
    - · Look up the member.

Cancel

Add Outline to Article

Opening a New Account
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Verify Prospective Member Meets Criteria



Does Prospective Member Meet the Above Criteria?



## Decision Trees and Checklists for Complex Procedures

#### **Custom Courses and Integrated Video Recording**

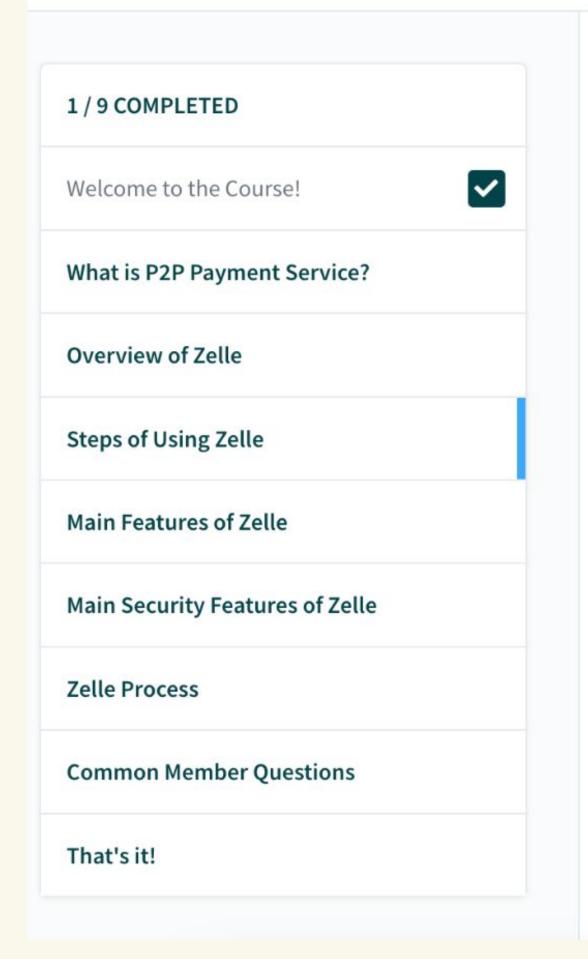
How to make a payment in Zelle

• How to request a payment in Zelle

• Can you request a refund in Zelle?

• How to see payment history in Zelle







Knowledge Hub

Courses

### Questions

