Solving the Knowledge Transfer Problem

How Find & Follow helps you transfer knowledge faster for more confident, independent, and productive employees.



How would you describe your operations?

Look at the chart to the right.

If your business could be represented by the dot in the lower left corner, low complexity and low change, then stop reading. You don't need Find & Follow.

But if you are at the high end of complexity, change, or both, then you know **how impossible it feels to help employees be confident, efficient, and independent.**

The fact is, you are trying to cram more information into your employees' brains than they were ever designed to hold.





Problem: How can employees **quickly learn** what to do and how to do it?



We have seen companies attack this **learning** problem using 2 primary methods

1 Formal training (classroom or LMS)

2 Informal training (coaching, chat, email, asking their neighbor)



Learning (*i.e. memorizing*) how to do operational tasks when things are complex and/or changing takes a very long time and the results are mixed.



So, let's reframe the problem ...



This is not the correct problem and solution





What do you *really* want?

You want employees **to do** their work correctly, efficiently, and independently.



In reality, employees can do things before they've become experts. They can also learn as they do.

What's another way we can get there?



What's the *real* problem and *real* solution?

Employees need to **lea**. The complex processes and **learn** new ways to do them when things charge

Better ways to coll employees to learn/memorize – gamification, LMS, motivation, Lunch & Learn, victors, interactive courses

Employees need to **perform** complex tasks and **apply** new ways to do them when things change



Better ways to **transfer knowledge** that can be **applied instantly**



You don't have a learning problem.

You have a knowledge transfer problem.



What's the difference?

Instead of cramming information into people's heads ...





... You're creating resources they can reference to instantly transfer knowledge the moment they need it.

How would training & operations change if you could effectively transfer knowledge?

- 1. Less stress for your employees and supervisors
- 2. More employee independence
- 3. Greater consistency
- 4. Tasks that take **less time**
- 5. Better ability to adapt to **change**
- 6. Shorter onboarding times for employees and customers



Truth: The more effectively you can **transfer knowledge**, the better your operations will run



How effectively are you transferring knowledge today?



Knowledge Ops Maturity Model

Employee Independence 5. Accelerate The organization continues to 4. Train build on the foundation they have built, further optimizing guides to help employees work more Digital guides are used during the 3. Guide efficiently and with greater new hire training process. confidence. Training consists of very little 2. Document Digital guides are designed to 1. Tribal classroom time or lecture-based guide employees when training. Most training is done by Some documentation is created completing tasks, solving going through practice exercises All training happens through but it isn't regularly used. problems, and making decisions. that allow employees to practice shadowing, nesting, and asking Documentation is not designed Employees use the digital guides using the digital guides. your supervisor or co-worker. with the end-user's needs in each time they perform a task. No documentation exists. mind.

Learn more about this Knowledge Ops Maturity Model with this blog post.

Knowledge Ops Maturity Model





Most Organizations Operate Here

Knowledge Ops Maturity Model

Knowledge transfer is **awesome** and operations run **smoothly!**

5. Accelerate

The organization continues to build on the foundation they have built, further optimizing guides to help employees work more efficiently and with greater confidence.

1. Tribal

All training happens through shadowing, nesting, and asking your supervisor or co-worker. No documentation exists.

2. Document

Some documentation is created but it isn't regularly used. Documentation is not designed with the end-user's needs in mind.

3. Guide

Digital guides are designed to guide employees when completing tasks, solving problems, and making decisions. Employees use the digital guides each time they perform a task.

Employee Independence

Find & Follow Organizations Operate Here

Digital guides are used during the

new hire training process.

Training consists of very little

classroom time or lecture-based

training. Most training is done by

going through practice exercises

that allow employees to practice

using the digital guides.

4. Train



Find & Follow is a framework for transferring knowledge more efficiently.

This is how organizations climb the **Knowledge Ops Maturity Model**.



What is a Find & Follow Organization?

A Find & Follow Organization uses a different approach to business operations and knowledge transfer.

Employees rely less on memorization and tribal knowledge.

Instead, a Find & Follow Organization is focused on centralized knowledge, standardized procedures, and just-in-time digital guides.

They don't just think about what information is stored in a file somewhere. They consider how that knowledge will be accessed and used to drive better performance.

Click the video on the right to learn what makes a Find & Follow Organization more productive and efficient.





We **ARE NOT** creating a knowledge dumping ground.

It's not enough to just capture knowledge.

That doesn't drive any real improvements or results.

Digital Banking

ings you need in order to access The Bank Digital Banking:

You on access The Bank Digital Banking with an internet connection and a supported w brows or our mobile banking app.

For deskton running Windows or macOS, the minimum system requirements for powsers include:

- Current version of Google Chrome and previous two versions (recomments)
- Current version Mozilla Firefox and previous two versions (support
- Current version of ticrosoft Edge and previous two versions (supprised for Windows)
- Current version of A, le Safari and previous two versions (supported for macOS)
- The minimum system requirements for our mobile banking app dude:
- Current version of iOS and previous two versions (support a for iPhone® and iPad® devices)
- Current version of Android and payious two version supported for Android[™] devices)
- Note: Earlier versions of browsers and so grating systems may still be able to access Digital Banking. However, certain features may in edisplation function correctly. Additional bug fixes and security enhancements may not be available on older versions. Experiences may differ across various browser, device and operating a tem combinations.

Direct deposit

Direct deposit with your employer car be set up by do ploading and filling out the direct deposit form (PDF). Opens in a new plo.

You'll need to give the complete form, your The Bank accost 1 and <u>ABA routing number</u> to your employer's payroll department.

- Direct deposit of federal regiments can be set up in several ways:
- Enroll online at Got ect.org, Opens in a new tab
- Call 800-333-179
- Visit your locatione Bank branch, Opens in a new tab

Secure access code or register browser or device

There are everal reasons you may need to request a secure access code each time you log in.

 You may need to register your device. If you're using your personal computer of evice, recommend that you select Register Device to avoid receiving the prompt for a survey access code each time you log in. Helpful tip: Requesting your secure access code by texts the quickest way to receive your code.



We **ARE** creating a knowledge hub.





What are the differences in Find & Follow Organizations?

- 1. Onboarding times takes weeks instead of months
- 2. Employees are able to work **independently and confidently**
- 3. Employees are able to **accomplish more in less time**, with less support
- 4. Adapting to change **takes minutes**, not weeks or months



What other areas are impacted?

- Employee stress
- Accountability
- Transparency
- Cross-training times
- Succession planning





How to learn more:

1. Take the free 30-minute course, <u>Find &</u> <u>Follow: The Basics</u>

 Schedule time to meet with a Find & Follow expert to learn what impacts the framework could have at your organization and how to get started implementing the framework



